



# EXPANDING FRONTIERS. CONSOLIDATING CAPABILITIES. SUSTAINING GROWTH.







#### Basic Facts

- Incorporated in 1938
- Listed on the NSE and BSE
- Rated P1+ by S&P: highest degree of safety
- Four decades of uninterrupted profitability and dividends
- Adjudged Best Bank in the Old Private Sector Banks category by Financial Express for FY ended March 2011





#### One of a Kind

- Private sector bank, despite government's majority holding
- Only private sector bank designated as RBI's agent for banking business
- Conducts banking business of the Central Government:
  - Direct Tax collection
  - Indirect Tax collection
  - Utility payment collection



#### Facets and Roles

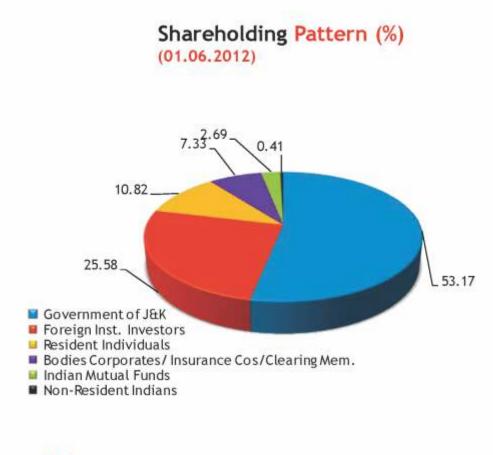
- Commercial Bank
- Development Financing Institution
- · Financial Services Provider



#### Regional Goliath

- Dominates a region
  - 496 branches in the state
  - 455 ATMs
- Controls a geography
  - Branches in every block of J&K
- Serving a community
  - 8.6 million
    Adult population
  - 4.7 million Account holders of J&K Bank
- Business leadership in J&K







#### Best of both Worlds

- Private Bank in terms of earnings, and
- PSU Bank in terms of cost structure
- Public ownership
  - Stability
  - Safety
- Private functioning
  - Efficiency
  - Growth



#### Subsidiaries and Investments

- J&K Bank Financial Services Ltd
  - Providing Depository Services
  - Offering Stock Broking Services
- Insurance JV with MetLife International
- Distributor of
  - Life Insurance products; partner: MetLife
  - General Insurance; partner: Bajaj Allianz
- Shareholder in J&K Gramin Bank



Consistent Growth & Stability



### Decade of Development - I

(in Rupees Million)

Particulars	Year ended Mar, 03	Year ended Mar, 04	Year ended Mar, 05	Year ended Mar, 06	Year ended Mar, 07
Net Worth	12420.0	15937.4	16654.0	17994.7	20087.3
Deposits	146749	186614	216450	234846	251943
Advances	80110	92849	115171	144831	170799
Investments	67378	84511	90892	89938	73922
Total Income	17145.6	18229.5	16312.6	18171.0	20595.4
Net Profit	3377.5	4063.3	1150.7	1768.4	2744.9
EPS (in Rupees)	69.6	83.8	23.7	36.5	56.6
Book Value (in Rupees)	256.1	328.6	343.5	371.2	414.4
Dividend (%)	60	100	80	80	115
No. of Branches/Offices	454	475	500	517	520
Personnel	7112	7085	6873	6833	6847



### Decade of Development - I

	Year	Year	Year	Year	Year
Particulars	ended Mar, 08	ended Mar, 09	ended Mar, 10	ended Mar, 11	ended Mar, 12
Net Worth	22808.2	26228.6	30104.6	34786.8	40931.8
Deposits	285933	330041	372372	446759	533469
Advances	188826	209304	230572	261936	330774
Investments	87577	107363	139563	196958	216243
Total Income	26792.4	32331.7	34731.1	40778.9	51697.0
Net Profit	3600.0	4098.3	5123.8	6152.0	8032.5
EPS (in Rupees)	74.3	84.5	105.7	126.9	165.7
Book Value (in Rupees)	476.3	541.0	621.0	717.6	844.3
Dividend (%)	155	169	220	260	335
No. of Branches/Offices	556	575	576	595	646
Personnel	7558	7627	7789	7938	9252



### Decade of Development - II

Ratios	Year ended Mar, 03	Year ended Mar, 04	Year ended Mar, 05	Year ended Mar, 06	Year ended Mar, 07
Net Interest Margins	3.67	3.58	2.90	2.83	2.98
Interest Spread	3.34	3.26	2.61	2.61	2.79
Yield on Advances	10,53	9.50	8.42	8.48	8.58
Yield on Investments	10.01	8.75	7.38	6.23	6.20
Cost of Deposits	6.27	5.26	4.61	4.55	4.50
Return on Assets	2.01	1.92	0.47	0.67	0.96
Return on period end Net Worth	27.19	25.50	6.91	9.83	13.66
Return on Average Net Worth	31.00	28.66	7.06	10.21	14.42
Gross Profit to AWF	3.52	3.31	1.62	1.78	2.02
Net Profit to AWF	2.14	2.14	0.50	0.70	1.00

(%)



### Decade of Development - II

Ratios	Year ended Mar, 08	Year ended Mar, 09	Year ended Mar, 10	Year ended Mar, 11	Year ended Mar, 12
Net Interest Margins	2.94	3.10	3.04	3.62	3.58
Interest Spread	2.64	2.84	2.79	3.32	3.32
Yield on Advances	10.44	11.53	10.65	10.68	11.45
Yield on Investments	6.70	6.79	5.71	6.34	6.79
Cost of Deposits	5.85	6.22	5.24	5.05	5.92
Return on Assets	1.10	1.09	1.20	1.22	1.33
Return on period end Net Worth	15.59	15.63	17.02	17.68	19.62
Return on Average Net Worth	16.68	16.62	18.19	18.96	21.22
Gross Profit to AWF	2.12	2.20	2.39	2.47	2.47
Net Profit to AWF	1.17	1.16	1.28	1.32	1.45



(%)

### Decade of Development - III

Ratios	Year ended Mar, 03	Year ended Mar, 04	Year ended Mar, 05	Year ended Mar, 06	Year ended Mar, 07
Cost to Income Ratio (%)	31.94	31.81	47.59	43.32	40.13
CD Ratio (%)	54.59	49.75	53.21	61.67	67.79
CASA Ratio (%)	33.39	30.26	32.00	34.17	37.02
Business per Employee (in Rupees million)	31.90	39.44	48.25	55.53	61.74
Net Profit per Employee (in Rupees million)	0.48	0.57	0.17	0.26	0.40
Business Per Branch (in Rupees million)	499.7	678.3	782.1	872.8	937.3
Net Profit per Branch (in Rupees million)	7.44	9.86	2.71	4.07	6.09
Gross NPA's (Rupees million)	2530.0	2860.0	3172.5	3701.9	5018.3
Net NPA's (Rupees million)	1270.0	1380.0	1629.3	1338.7	1935.7
Gross NPA Ratio (%)	3.11	3.03	2.72	2.51	2.89
Net NPA Ratio (%)	1.58	1.49	1.41	0.92	1.13
NPA Coverage Ratio (%)	49.80	58.51	57.99	70.26	67.10
Gross NPA to Net Worth Ratio (%)	20.37	17.95	19.05	20.57	24.98
Net NPA to Net Worth Ratio (%)	10.23	8.66	9.78	7.44	9.64



### Decade of Development - III

Ratios	Year ended Mar, 08	Year ended Mar, 09	Year ended Mar, 10	Year ended Mar, 11	Year ended Mar, 12
Cost to Income Ratio (%)	38.24	37.81	37.60	39.77	36.92
CD Ratio (%)	66.04	63.42	61.92	58.63	62.00
CASA Ratio (%)	39.16	38.11	40.69	40.48	40.71
Business per Employee (in Rupees million)	62.82	70.72	77.41	89.28	93.41
Net Profit per Employee (in Rupees million)	0.48	0.54	0.66	0.78	0.87
Business Per Branch (in Rupees million)	934.6	1011.9	1124.9	1293.2	1433.2
Net Profit per Branch (in Rupees million)	7.09	7.69	9.56	11.23	13.32
Gross NPA's (Rupees million)	4852.3	5592.7	4623.1	5188.3	5166.0
Net NPA's (Rupees million)	2035.5	2875.1	643.3	532.4	493.4
Gross NPA Ratio (%)	2.53	2.64	1.97	1.95	1.54
Net NPA Ratio (%)	1.08	1.37	0.28	0.20	0.15
NPA Coverage Ratio (%)	66.05	60.79	90.13	92.71	93.76
Gross NPA to Net Worth Ratio (%)	21.02	21.32	15.36	14.91	12.62
Net NPA to Net Worth Ratio (%)	8.82	10.96	2.14	1.53	1.21



### Decade of Development - IV

Ratios	Year ended Mar, 03	Year ended Mar, 04	Year ended Mar, 05	Year ended Mar, 06	Year ended Mar, 07
Operating Expenses to AWF	1.65	1.54	1.41	1.36	1.35
Operating Expenses to Total Income	15.16	16.08	19.62	19.00	18.08
Operating expenses to Other Income	90.49	97.17	336.00	259.00	232.47
Staff Cost to Total Income	9.24	9.24	10.87	10.46	10.69
Interest Earned to AWF	9.06	8.01	6.79	6.71	6.89
Non Interest Income to AWF	1.82	1.59	0.42	0.52	0.58
Capital Adequacy Ratio Basel I	16.48	16.88	15.15	13.52	13.24
Capital Adequacy Ratio Basel II					

(%)



#### Decade of Development - IV

Ratios	Year ended Mar, 08	Year ended Mar, 09	Year ended Mar, 10	Year ended Mar, 11	Year ended Mar, 12
Operating Expenses to AWF	1.31	1.34	1.44	1.63	1.45
Operating Expenses to Total Income	15.06	14.56	16.62	18.61	15.52
Operating expenses to Other Income	164.73	192.15	138.71	208.06	240.08
Staff Cost to Total Income	8.43	8.62	10.55	12.84	10.09
Interest Earned to AWF	7.93	8.44	7.62	7.98	8.73
Non Interest Income to AWF	0.80	0.74	1.04	0.78	0.60
Capital Adequacy Ratio Basel I	12.80	13.46	14.81	13.30	12.53
Capital Adequacy Ratio Basel II		14.48	15.89	13.72	13.36



(%)

### Decade of Development - V

Ratios	Year ended Mar, 03	Year ended Mar, 04	Year ended Mar, 05	Year ended Mar, 06	Year ended Mar, 07
Earning per Share (in Rupees)	69.64	83.78	23.74	36.48	56.62
Net Asset Value / Book Value (in Rupees)	256.08	328.61	343.54	371.20	414.36
Adjusted Book Value (in Rupees)	229.90	300.16	309.93	343.58	374.43
Price to Book Value Ratio	0.44	1.50	1.06	1.21	1.73
Price to Adjusted Book Value Ratio	0.50	1.64	1.17	1.31	1.91
Price Earning Ratio	1.63	5.89	15.29	12.36	12.64
Market Capital to Deposits (%)	3.76	12.82	8.13	9.31	13.77
Dividend Payout Ratio (%)	8.62	11.94	33.70	21.93	20.31
Dividend Yield (%)	5.27	2.03	2.20	1.77	1.61
Economic Value Addition (%)	21.92	23.47	4.71	8.05	12.06
Market Price (in Rupees)	113.85	493.15	363.05	450.80	715.85
No. of Shares (in millions)	48.5	48.5	48.5	48.5	48.5



### Decade of Development - V

Ratios	Year ended Mar, 08	Year ended Mar, 09	Year ended Mar, 10	Year ended Mar, 11	Year ended Mar, 12
Earning per Share (in Rupees)	74.26	84.54	105.69	126.90	165.69
Net Asset Value / Book Value (in Rupees)	476.28	541.04	621.00	717.58	844.34
Adjusted Book Value (in Rupees)	434.30	481.74	607.73	706.60	834.16
Price to Book Value Ratio	1.35	0.91	1.22	1.13	1.00
Price to Adjusted Book Value Ratio	1.48	1.02	1.25	1.15	1.02
Price Earning Ratio	8.65	5.80	7.18	6.38	5.12
Market Capital to Deposits (%)	10.89	7.21	9.88	8.79	7.71
Dividend Payout Ratio (%)	20.87	20.00	20.81	20.49	20.22
Dividend Yield (%)	2.41	3.45	2.90	3.21	3.95
Economic Value Addition (%)	13.18	12.18	14.12	14.47	15.67
Market Price (in Rupees)	642.10	490.65	759.00	809.90	848.25
No. of Shares (in millions)	48.5	48.5	48.5	48.5	48.5



Financial Results FY Mar, 2012



#### Financial Results - March, 2012

(in Rupees Million)

(Quar		cial Results ter and Ye	Analysis ar ended Ma	r, 2012)		
Particulars	Q 4 2011-12	Q 4 2010-11	% Change	Q 1 2011-12	Q 2 2011-12	Q 3 2011-12
Interest Earned	13575.4	10138.6	33.90%	10559.1	11556.0	12665.3
Interest Expended	8414.4	5981.2	40.68%	6187.1	7213.3	8157.4
Net Interest Income	5161.0	4157.4	24.14%	4372.0	4342.7	4507.9
Other Income	1222.7	1190.2	2.73%	670.0	712.2	736.3
Operating Income	6383.7	5347.6	19.38%	5042.0	5054.9	5244.2
Operating Expenses	2207.5	2388.3	-7.57%	1878.2	1927.2	2008.6
Operating Profit	4176.2	2959.3	41.12%	3163.8	3127.7	3235.6
Provisions & Contingencies	842.6	756.0	11.46%	444.8	223.3	181.6
PBT	3333.6	2203.3	51.30%	2719.0	2904.4	3054.0
Tax Provision	1252.4	817.7	53.16%	896.1	907.9	922.1
Net Profit	2081.2	1385.6	50.20%	1822.9	1996.5	2131.9
Share Capital	484.9	484.9	0.00%	484.9	484.9	484.9
EPS (in Rupees)	42.93	28.58	50.20%	37.60	41.18	43.98
Net Interest Margins (%)	0.97%	0.93%		0.95%	0.92%	0.91%
Net Interest Margins (Annualized) (%)	3.86%	3.72%		3.82%	3.69%	3.63%



#### Financial Results - March, 2012

(in Rupees Million)

Financial Results Analysis (Quarter to Quarter and Year ended Mar, 2012)										
Particulars	Q 4 2011-12	% change Q4 over Q3	Year end Mar, 12	Year end Mar, 11	% Change					
Interest Earned	13575.4	7.19%	48355.8	37131.3	30.23%					
Interest Expended	8414.4	3.15%	29972.2	21694.7	38.15%					
Net Interest Income	5161.0	14.49%	18383.6	15436.6	19.09%					
Other Income	1222.7	66.06%	3341.2	3647.6	-8.40%					
Operating Income	6383.7	21.73%	21724.8	19084.2	13,84%					
Operating Expenses	2207.5	9.90%	8021.5	7589.3	5.69%					
Operating Profit	4176.2	29.07%	13703.3	11494.9	19.21%					
Provisions & Contingencies	842.6	363.99%	1692.3	2151.0	-21.32%					
РВТ	3333.6	9.16%	12011.0	9343.9	28.54%					
Tax Provision	1252.4	35.82%	3978.5	3191.9	24.64%					
Net Profit	2081.2	-2.38%	8032.5	6152.0	30.57%					
Share Capital	484.9	0.00%	484.9	484.9	0.00%					
EPS (in Rupees)	42.93	-2.38%	165.69	126.90	30.57%					
Net Interest Margins (%)	0.97%			-	-					
Net Interest Margins (Annualized) (%)	3.86%		3.58%	3.62%	•					



### Ratio Analysis - |

Profitability Ratios	Quarter ended Mar, 12	Quarter ended Mar, 11	Quarter ended Jun, 11	Quarter ended Sep, 11	Quarter ended Dec, 11	Year ended Mar, 12	Year ended Mar, 11
Net Interest Margins Annualized	0.97 3.86	0.93 3.72	0.95 3.82	0.92 3.69	0.91 3.63	3.58	3.62
Net Interest Margins (F/N Avg) Annualized	1.00 3.99	0.93	1.01 4.02	0.94 3.76	0.90	3.84	3.69
Interest Spread Annualized	0.90 3.59	0.86 3.43	0.88 3.51	0.85 3.40	0.84 3.34	3.32	3.32
Yield on Advances (Av) Annualized	3.05 12.19	2.79 11.15	2.85 11.42	2.95 11.80	3.04 12.15	11.45	10.68
Yield on Advances (F/N Avg) Annualized	3.15 12.59	2.71 10.86	2.87 11.50	3.03 12.10	3.04	12.12	10.86
Yield on Investments (Av) Annualized	1.86 7.46	1.57 6.29	1.58 6.32	1.81 7.22	1.89 7.57	6.79	6.34
Yield on Investments (F/N Avg) Annualized	1.86 7.44	1.61 6.46	1.76 7.05	1.83 7.32	1.84 7.34	7.29	6.34
Cost of Deposits (Av) Annualized	1.60 6.40	1.34 5.36	1.34 5.38	1.54 6.17	1.66 6.62	5.92	5.05
Cost of Deposits (F/N Avg) Annualized	1.69 6.77	1.37 5.49	1.47 5.87	1.62 6.48	1.68 6.73	6.48	5.36

(%)



#### Ratio Analysis - 📗

Profitability Ratios	Quarter ended Mar, 12	Quarter ended Mar, 11	Quarter ended Jun, 11	Quarter ended Sep, 11	Quarter ended Dec, 11	Year ended Mar, 12	Year ended Mar, 11
Return on Assets	0.35	0.27	0.37	0.38	0.39		
Annualized	1.38	1.10	1.49	1.50	1.56	1.33	1.22
Return on Assets (Monthly Avg)	0.37	0.29	0.39	0.40	0.40		
Annualized	1.48	1.15	1.56	1.60	1.60	1.56	1.38
Return on period end Net Worth	5.08	3.98	4.98	5.17	5.23		
Annualized	20.34	15.93	19.92	20.69	20.93	19.62	17.68
Return on Average Net Worth	5.10	3.98	5.11	5.31	5.37		
Annualized	20.39	15.91	20.43	21.23	21.50	21.22	18.96
Gross Profit to AWF	0.73	0.61	0.64	0.61	0.60		
Annualized	2.90	2.44	2.54	2.45	2.40	2.47	2.47
Net Profit to AWF	0.36	0.29	0.37	0.39	0.40		
Annualized	1.45	1.14	1.47	1.56	1.58	1.45	1.32



(%)

### Ratio Analysis - III

Efficiency Ratios	Quarter ended Mar, 12	ended	Quarter ended Jun, 11	Quarter ended Sep, 11	Quarter ended Dec, 11	Year ended Mar, 12	Year ended Mar, 11
Cost to Income Ratio (%)	34.58	44.66	37.25	38.13	38.30	36.92	39.77
CD Ratio (%)	62.00	58.63	61.29	59.54	60.96	62.00	58.63
CASA Ratio (%)	40.71	40.48	40.40	38.18	40.17	40.71	40.48
Business per Employee (in Rs Million)	93.41	89.28	87.72	95.37	84.71	93.41	89.28
Net Profit per Employee (Rs Million) Annualized	0.22 0.90	0.17 0.70	0.23 0.92	0.25	0.23 0.92	0.87	0.78
Business Per Branch (in Rs Million)	1433.2	1293.2	1265.6	1355.9	1397.0	1433.2	1293.2
Net Profit per Branch (in Rupees Million) (Ann.)	13.81	10.11	13.28	14.31	15.17	13.32	11.23
Asset Quality Ratios				2	6 I		
Gross NPAs (in Rupees Million)	5166.0	5188.3	5283.3	5419.0	5450.2	5166.0	5188.3
Net NPAs (in Rupees Million)	493.40	532.40	583.50	630.30	469.33	493.40	532.40
Gross NPA Ratio (%)	1.54	1.95	1.97	1.89	1.80	1.54	1.95
Net NPA Ratio (%)	0.15	0.20	0.22	0.22	0.16	0,15	0.20
NPA Coverage Ratio (%)	93.76	92.71	92.46	92.00	94.07	93.76	92.71
Gross NPA to Net Worth Ratio (%)	12.62	14.91	14.43	14.04	13.38	12.62	14.91
Net NPA to Net Worth Ratio (%)	1.21	1.53	1.59	1.63	1.15	1.21	1.53



#### Ratio Analysis - IV

	10	_			arc		(%
Operating Ratios	Quarter ended Mar, 12	ended	Quarter ended Jun, 11	Quarter ended Sep, 11	Quarter ended Dec, 11	Year ended Mar, 12	Year ended Mar, 11
Operating Expenses to AWF (Ann.)	1.53	1.97	1.51	1.51	1.49	1.45	1.63
Operating Expenses to Total Income	14.92	21.08	16.73	15.71	14.99	15.52	18.61
Operating Expenses to Other Income	180.54	200.66	280.33	270.60	272.80	240.08	208.06
Staff Cost to Total Income	9.28	14.77	11.38	10.23	9.76	10.09	12.84
Interest Earned to AWF (Annualized) Non Interest Income to AWF (Annualized)	9.44 0.85	8.37 0.98	8.49 0.54	9.05 0.56	9.39 0.55	8.73 0.60	7.98 0.78
Capital Adequacy Ratio Basel I	12.53	13.30	13.72	13.53	13.28	12.53	13.30
Tier I	10.43	10.99	11.30	11.26	11.15	10.43	10.99
Tier II	2.10	2.31	2.42	2.27	2.13	2.10	2.31
Capital Adequacy Ratio Basel II	13.36	13.72	14.37	13.61	13.62	13.36	13.72
Tier I	11.12	11.33	11.83	11.32	11.44	11.12	11.33
Tier II	2.24	2.39	2.54	2.29	2.18	2.24	2.39



### Ratio Analysis - V

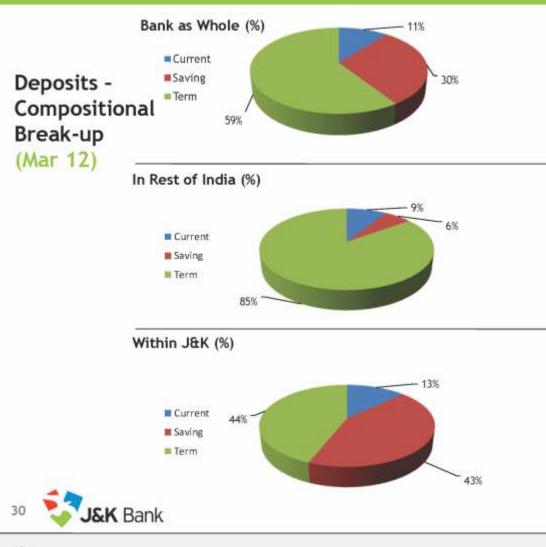
Valuation Ratios	Quarter ended Mar, 12	Quarter ended Mar, 11	Quarter ended Jun, 11	Quarter ended Sep, 11	Quarter ended Dec, 11	Year ended Mar, 12	Year ended Mar, 11
Earnings per Share (in Rs) Annualized	42.93	28.58 114.33	37.60 150.41	41.18	43.98 175.91	165.69	126.90
Net Asset Value (in Rupees)	844.34	717.58	755,18	796.37	840.35	844.34	717.58
Adjusted Book Value (in Rupees)	834.16	706.60	743.15	783.37	830.66	834.16	706.60
Price to book value ratio	1.00	1.13	1.15	1.06	0.95	1.00	1.13
Price to adjusted book value ratio	1.02	1.15	1.17	1.08	0.96	1.02	1.15
Price Earning Ratio (On Annualized EPS)	4.94	7.08	5.76	5.11	4.55	5.12	6.38
Market Capital To Deposits (%)	7.71	8.79	9.76	8.61	7.95	7.71	8.79
Dividend Payout Ratio (%)					· · · · · · ·	20.22	20.49
Dividend Yield (%)						3.95	3.21
Economic Value Addition (%)						15.67	14.47
Market price (in Rupees) on NSE	848.25	809.90	867.00	842.50	799.95	848.25	809.90
Market price as on	11.05.12	13.05.11	29.07.11	31.10.11	27.01.12	11.05.12	13.05.11
Number of Shares	48477802	48477802	48477802	48477802	48477802	48477802	48477802

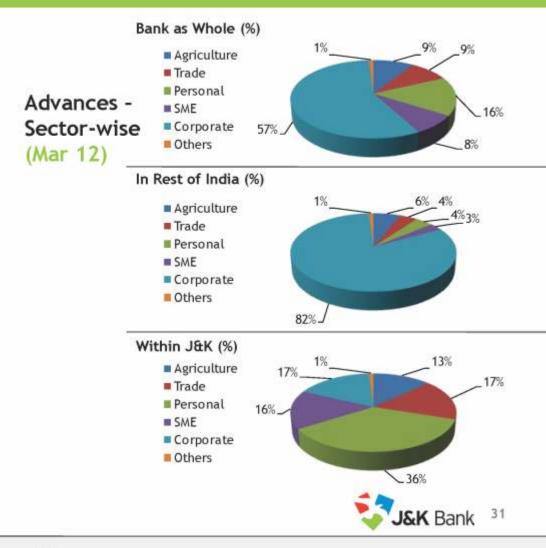


## Geographical Break-up

		As on Mar 31, 2012						
5.	Particulars	From JB	K State	From Rest of India				
No. Particulars	Particulars	Amount	% age	Amount	% age			
1	Deposits	353082	72 %	138031	28 %			
2	CASA Ratio	- 23	56 %		15 %			
3	Gross Advances	125739	38 %	205565	62 %			
4	Gross Profit (Excluding Controlling Offices)	9074.6	71 %	3644.1	29 %			
5	Net Interest Margin	2	6.00	4	2.50			
6	Number of Branches	496	82 %	107	18 %			







### Restructuring (Mar 12) - I

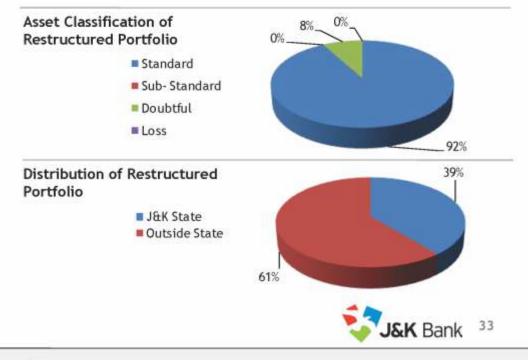
(in Rupees Million)

5. No.	Particulars	For Financial Year ended March 31, 2012
1	Balance at the start of the year	15451.0
	Additions during the year	5704.0
	Repayments / Recoveries / Up gradations during the year	7497.5
	Balance at the close of the year	13657.5
2	Slippage to NPA's from Outstanding Restructured Advances	1102.0
3	Provisions held against NPA's	756.8



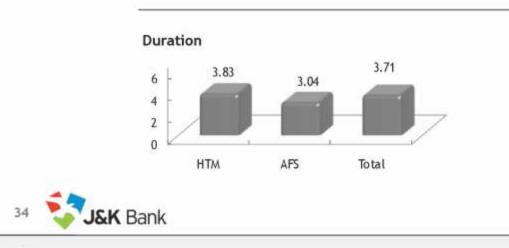
#### Restructuring (Mar 12) - II

- Outstanding Restructured portfolio well distributed among 17 sectors and 3362 borrowers
- Total slippage to NPA's from Outstanding Restructured Portfolio Rs 1102 million (8%), for which provision of Rs 757 million available

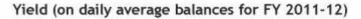


#### Investments, (Mar 12) - I (in Rs million)







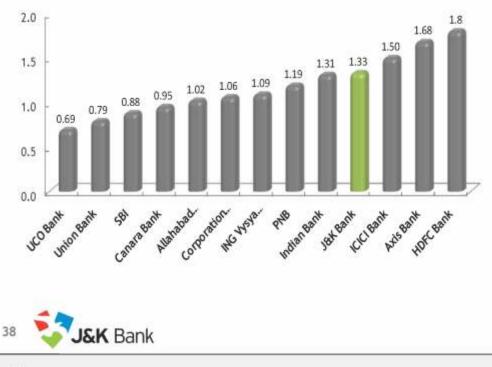




# Industry Review



### Return on Assets (%)

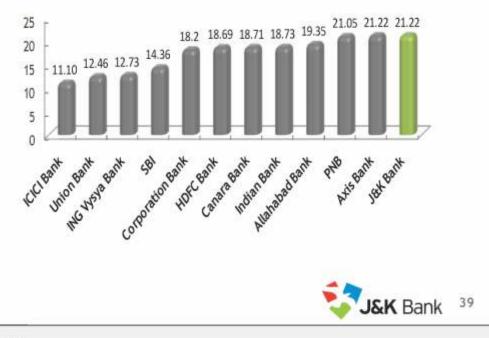


For FY ended Mar, 2012



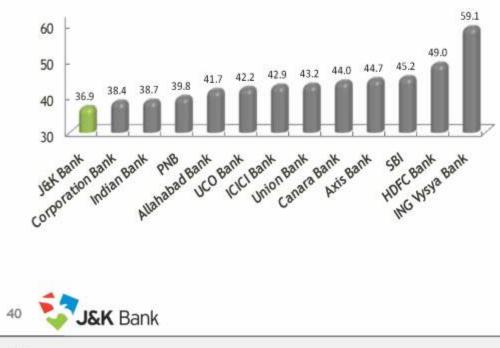
Return on Equity (%)

For FY ended Mar, 2012



### Cost to Income (%)

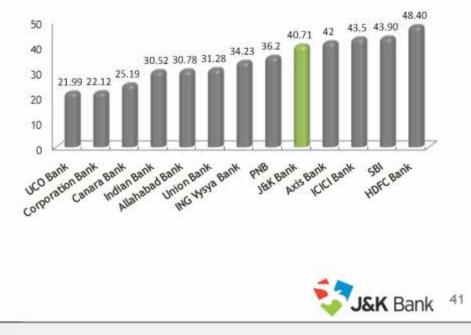
For FY ended Mar, 2012





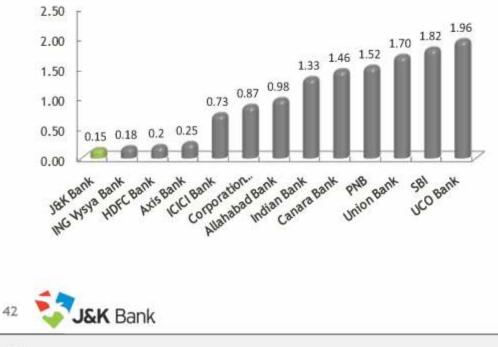
## CASA Ratio (%)

As on Mar, 2012



### Net Impaired Loans (%)

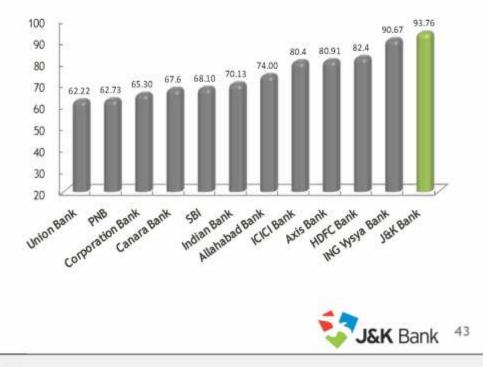
As on Mar, 2012





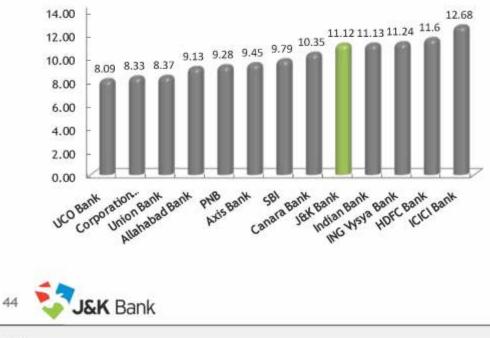
### Coverage Ratio (%): Highest in India

As on Mar, 2012



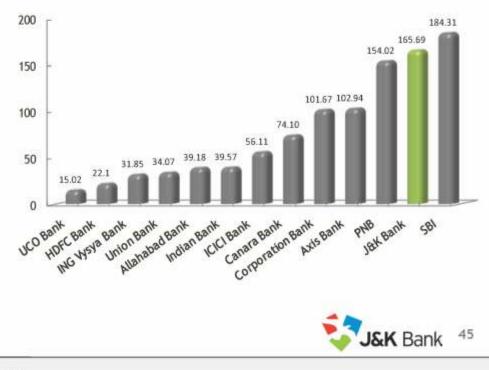
### Tier I Capital (%) (Basel II)

As on Mar, 2012



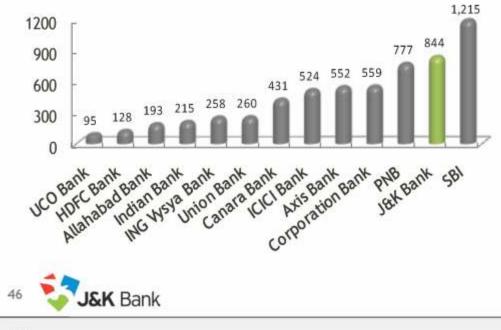
### Earnings per Share (Rs.)

For FY ended Mar, 2012



### Book Value (Rs.)

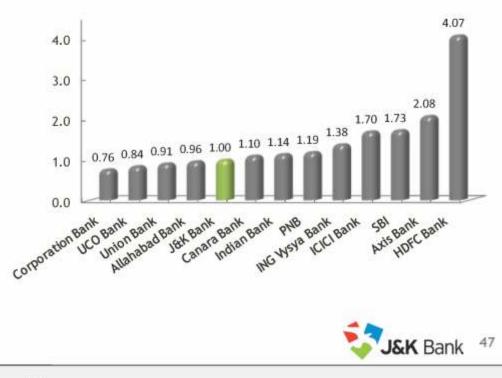
As on Mar, 2012





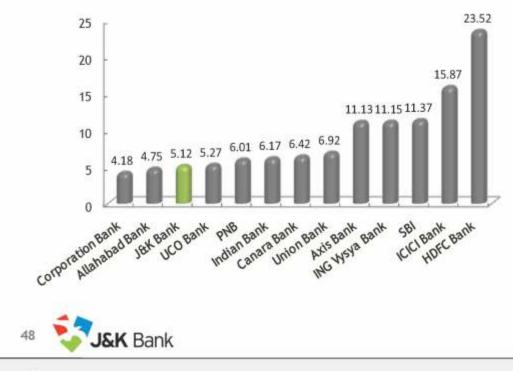
### Price to Book Value

As on Mar, 2012



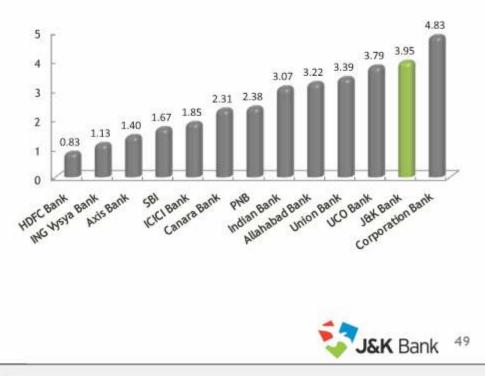
### PE Ratio

As on Mar, 2012





## Dividend Yield (%)



For FY ended Mar, 2012

# J&K State -Potential for Growth



# J&K State's Economy - Basic Indicators

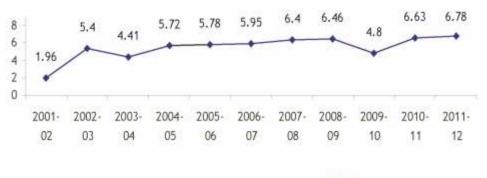
i. No.	Particulars	J&K State	All India / National Average
1	Total Population (in million)	12.5	1210.2
2	Area (in Sq Kms)	222236	3287240 382
3	Density (persons / Sq Km)	124	
4	Per capita Income (in Rupees)	28932	38005
5	Population BPL (%)	21.63 %	27.5 %
6	Literacy	68.74 %	74.04 %
7	Unemployment Rate	4.9 %	9.4 %



### J&K State Economy - GDP Size and Growth

	Amount in Rs million		
Particulars	2009-10	2010-11	2011-12
Size of GDP	363290	387390	413670
Contribution by Primary Sector	77960 (22%)	79760 (21%)	82070 (20%)
Contribution by Secondary Sector	98710 (27%)	102890 (26%)	107270 (26%)
Contribution by Tertiary Sector	186620 (51%)	20474 0(53%)	22434 0(54%)

#### **GDP** Growth Rate





### J&K State Economy - Economic Reconstruction and its Impact

- GDP / economy in J&K State accelerating and is poised for further growth in future. Government spending and Private Investment on the rise
- Record tourist inflow last year, more expected this year. Increased investment in tourist infrastructure pushing up credit demand
- Demand for financing private sector projects, SME's and ancillaries on the rise
- Trickle down impact of all this will lead to increase in per capita income and savings, increasing capacity for servicing personal loans



### J&K State - Credit Gap

- J&K accounts for 0.6% of India's GDP, and yet absorbs only 0.30% of total national credit
- J&K accounts for 1% of India's population and yet accounts for only 0.2% of India's personal credit
- Credit in J&K needs to increase five-fold and Personal Credit in J&K has to triple to catch up with the national average



### J&K State - Potential for Horticultural Lending - I

- Agriculture involves about 70 % of the population and contributes 23 % to the GDP, yet only 13 % of J&K Bank's lending is to this sector. Horticultural production contributes about 45 % to Agricultural production and involves 3 million people
- Apples account for 86 % by value of the State's Horticultural output. J&K State produces 77 % of India's total apple output and controls 49 % of land dedicated to apple cultivation



## J&K State - Potential for Horticultural Lending - II

- Out of a total of 283000 apple growers in the State, Bank's finance has been extended to about 7200 growers. Tapping the remaining growers will generate credit of about Rs 105.00 billion more
- At an advance of Rs 0.3 million per acre, a total Working Capital of about Rs 100.00 billion is needed for 0.33 million acres of land under apple cultivation
- 75 % of Apple growers get their financing from traders and are unaware that its effective interest cost works out to 36%
   54%, against the Bank's interest of 12-13%



### J&K State - Impact of Horticultural Lending on Profitability

- Current shortfall in Agriculture Sector Lending is Rs 18280 million. Amount equivalent to shortfall is invested in RIDF/MSME/RHF @ 3 to 6 % for 3-7 years.
- Interest Subvention Scheme extended to J&K Bank recently providing a level playing field vis-à-vis Public Sector Banks in terms of pricing of agricultural loans and improve the flow of credit to agricultural sector particularly in J&K State
- Assuming yield on incremental Agricultural Advances at Base Rate @ 10 %, the increment of about 6 % would yield incremental revenue of about Rs 1100 million per year on lending Rs 18280 million to agricultural sector
- The Agricultural Advances will be for a much shorter duration compared to RIDF/MSME/RHF Investment



# Road Ahead



### J&K Bank - Ground work done for growth

- Capital Adequacy at 13.36%, Tier I 11.12% & Tier II 2.24% No constraints for raising additional Tier I capital. Headroom of about Rs 12.11 billion more available to raise Tier II capital
- Made liabilities the driver
- Insulated earnings from external volatility by:
  - Linking assets to local needs
  - Linking liabilities to local sources
- Increased reach by adding 55 branches in J&K State and 148 ATM's overall in FY ended Mar, 12. 100 new branches and 150 new ATM's to be opened during current fiscal, of which 75 branches to be opened in J&K State



### J&K State - Business Strategy

- Increasing lending in J&K, which is high margin, low volume
- Leveraging our core competence of domain and geographical expertise.
- Bridging Credit Gap in J&K with focus on potential and under-serviced sectors



### Outside State - Business Strategy

#### Nationally focus on

- Rebuilding Corporate Loan Book
- Improving WC to TL Ratio
- Impetus on SME / Retail sector lending in smaller cities



### Road Ahead - March 2013

 To achieve Rs. 10 billion profit and Rs. 1000 billion business by FY ended March, 2013

#### Targets

- CASA 40% to 45%
- NIMs 3.5% to 4%+
- ROA 1.3% to 1.5%+
- ROE 19% to 22%
- Advances 25% CAGR
- Deposits 20% CAGR
- Cost/Income 35-40%
- Loan/Deposit 60% to 65%
- PCR Above 90%





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